

## CR-05 - Goals and Outcomes

### Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

### Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
2018 Goal - Address special needs population housing	Affordable Housing Public Housing Non-Homeless Special Needs		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	100	0	0.00%			

2018 Goal - Address special needs population housing	Affordable Housing Public Housing Non-Homeless Special Needs		Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	100	0	0.00%			
2018 Goal - Address special needs population housing	Affordable Housing Public Housing Non-Homeless Special Needs		Tenant-based rental assistance / Rapid Rehousing	Households Assisted	100	60	60.00%			
2018 Goal - Address special needs population housing	Affordable Housing Public Housing Non-Homeless Special Needs		HIV/AIDS Housing Operations	Household Housing Unit	25	0	0.00%			
2018 Goal - Enhance Economic Growth and Infrastructure	Non-Housing Community Development		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	3940	3940	100.00%			
2018 Goal - Prevent and End Homelessness	Homeless		Rental units constructed	Household Housing Unit	100	56	56.00%			

2018 Goal - Prevent and End Homelessness	Homeless		Rental units rehabilitated	Household Housing Unit	100	0	0.00%			
2018 Goal - Prevent and End Homelessness	Homeless		Tenant-based rental assistance / Rapid Rehousing	Households Assisted	100	60	60.00%			
2018 Goal - Prevent and End Homelessness	Homeless		Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	25	0	0.00%			
2018 Goal - Prevent and End Homelessness	Homeless		Homelessness Prevention	Persons Assisted	300	0	0.00%			
2018 Goal - Prevent and End Homelessness	Homeless		Housing for Homeless added	Household Housing Unit	50	0	0.00%			
2018 Goal - Provide Safe, Affordable, and Accessible Housing	Affordable Housing		Rental units constructed	Household Housing Unit	100	56	56.00%			

2018 Goal - Provide Safe, Affordable, and Accessible Housing	Affordable Housing		Rental units rehabilitated	Household Housing Unit	50	0	0.00%			
2018 Goal - Provide Safe, Affordable, and Accessible Housing	Affordable Housing		Homeowner Housing Added	Household Housing Unit	25	24	96.00%	0	19	
2018 Goal - Provide Safe, Affordable, and Accessible Housing	Affordable Housing		Homeowner Housing Rehabilitated	Household Housing Unit	50	0	0.00%			
2018 Goal - Provide Safe, Affordable, and Accessible Housing	Affordable Housing		Direct Financial Assistance to Homebuyers	Households Assisted	50	5	10.00%			
2018 Goal - Provide Safe, Affordable, and Accessible Housing	Affordable Housing		Tenant-based rental assistance / Rapid Rehousing	Households Assisted	100	80	80.00%	0	20	

2018 Goal - Provide Safe, Affordable, and Accessible Housing	Affordable Housing		Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	15	0	0.00%			
2019 Goal - Address special needs population housing	Affordable Housing Public Housing Non- Homeless Special Needs		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	100	0	0.00%			
2019 Goal - Address special needs population housing	Affordable Housing Public Housing Non- Homeless Special Needs		Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	100	0	0.00%			
2019 Goal - Address special needs population housing	Affordable Housing Public Housing Non- Homeless Special Needs		Tenant-based rental assistance / Rapid Rehousing	Households Assisted	100	60	60.00%			

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2021 Goal - Address special needs population housing	Affordable Housing Public Housing Non- Homeless Special Needs		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	100	0	0.00%			
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HOME Program Goals	Affordable Housing	HOME: \$713163	Rental units constructed	Household Housing Unit	0	0		56	0	0.00%
HOME Program Goals	Affordable Housing	HOME: \$713163	Homeowner Housing Added	Household Housing Unit	0	0		15	0	0.00%
HOME Program Goals	Affordable Housing	HOME: \$713163	Homeowner Housing Rehabilitated	Household Housing Unit	0	0		1	0	0.00%
HOME Program Goals	Affordable Housing	HOME: \$713163	Direct Financial Assistance to Homebuyers	Households Assisted	0	0		20	0	0.00%
HOME Program Goals	Affordable Housing	HOME: \$713163	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	0	0		65	0	0.00%
N. Kent Street Revitalization Efforts	Affordable Housing Neighborhood revitalization	CDBG: \$1000000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0		10	0	0.00%
N. Kent Street Revitalization Efforts	Affordable Housing Neighborhood revitalization	CDBG: \$1000000	Homeowner Housing Rehabilitated	Household Housing Unit	0	0		5	0	0.00%
Provide Safe, Affordable, and Accessible Housing	Affordable Housing		Homeowner Housing Added	Household Housing Unit	0	4		0	4	

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**



**Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME
White	1,572	82
Black or African American	772	40
Asian	109	0
American Indian or American Native	0	0
Native Hawaiian or Other Pacific Islander	0	0
<b>Total</b>	<b>2,453</b>	<b>122</b>
Hispanic	648	23
Not Hispanic	3,577	99

Table 2 – Table of assistance to racial and ethnic populations by source of funds

### Narrative

## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	275,326	27,533
HOME	public - federal	713,163	396,458

Table 3 - Resources Made Available

### Narrative

### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
CDBG Target Area	90	0	CDBG

Table 4 – Identify the geographic distribution and location of investments

### Narrative

The City of Winchester sought to spend its funds in Qualified Census Tract 1.01 and 1.02 in municipal limits. A Qualified Census Tract indicates that at least 50% of households within the identified census tracts have incomes below the 60% Area Median Gross Income (AMGI) or a poverty rate of 25% or more.

## Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

<b>Fiscal Year Summary – HOME Match</b>	
1. Excess match from prior Federal fiscal year	801,396
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	801,396
4. Match liability for current Federal fiscal year	99,114
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	702,282

**Table 5 – Fiscal Year Summary - HOME Match Report**

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

Table 6 – Match Contribution for the Federal Fiscal Year

### HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

**Table 8 - Minority Business and Women Business Enterprises**

<b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b>						
	<b>Total</b>	<b>Minority Property Owners</b>				<b>White Non-Hispanic</b>
		<b>Alaskan Native or American Indian</b>	<b>Asian or Pacific Islander</b>	<b>Black Non-Hispanic</b>	<b>Hispanic</b>	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

**Table 9 – Minority Owners of Rental Property**

<b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

**Table 10 – Relocation and Real Property Acquisition**

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	100	85
Number of Special-Needs households to be provided affordable housing units	0	0
<b>Total</b>	<b>100</b>	<b>85</b>

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	65	80
Number of households supported through The Production of New Units	10	0
Number of households supported through Rehab of Existing Units	0	0
Number of households supported through Acquisition of Existing Units	0	5
<b>Total</b>	<b>75</b>	<b>85</b>

Table 12 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

The most significant challenge faced by the HOME program in particular is the impact of the Fair Market Rent on the TBRA program. It is extremely challenging for subrecipients to assist clients in locating housing that falls within the FMR. The Consortium is pursuing a critical look at local rental market conditions to evaluate the efficacy of the TBRA funding, and to explore solutions to this challenge.

**Discuss how these outcomes will impact future annual action plans.**



The Consortium will likely take into account the lasting effects of the COVID 19 pandemic on affordable housing security, and determine if rental assistance is the most efficient and effective activity to help mitigate the issues the pandemic has created.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

<b>Number of Households Served</b>	<b>CDBG Actual</b>	<b>HOME Actual</b>
Extremely Low-income	0	27
Low-income	0	12
Moderate-income	0	31
<b>Total</b>	<b>0</b>	<b>70</b>

**Table 13 – Number of Households Served**

### **Narrative Information**

CDBG funds were spent on public infrastructure and utilized L/MI Area Benefit calculations. Assigning number of households served is not feasible.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Recent changes in the US Department of Housing & Urban Development's (HUD) programming for homelessness has lead the CoC, through the 10 Year Planing to End Homelessness, to transition shelter and service providers from emergency shelters and transitional housing operations towards permanent supportive housing. During this time, the CoC looks to successfully transition existing providers to permanent supportive housing. Rapid Rehousing and Permanent Supportive Housing are highest funded activity of the Western Virginia 513 Continuum of Care.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The region's Ten (10) Year Plan to End Homelessness proposes the following goals to address helping homeless persons and families access affordable housing options:

- **Permanent Supportive Housing:** Permanent supportive housing has been identified as a solution to homelessness for a sub-set of the population who experience homelessness for long periods of time (chronic homelessness) with multiple barriers to housing stability, including mental disabilities, chemical dependence, and other chronic health conditions. Permanent supportive housing provides first a home and then continuing supportive services to help individuals maintain a home. These support services either directly provide or connect individuals to services in the community. Support services include direct or coordinated care in the areas of mental health, substance abuse, health care, dental care, education, employment, and access to benefits.
- **Partnering with Landlords:** Many agencies and community organizations have developed partnerships with landlords, and these partnerships have resulted in access to affordable housing options for those experiencing and at risk of homelessness. The partnership is an

agreement that the landlord will rent to this population and, in some cases, the service agency agrees to maintain contact and provide services to help the household remain stably housed. It is a win-win situation for all parties in that the person accesses affordable housing, the service agency helps to house their clients, and the landlord has a source of support if any problems with the tenant arise.

- Partnering with Affordable Housing Developers: Non-profit and for-profit affordable housing development of affordable, subsidized, and permanent supportive housing that can serve as a resource to homeless assistance agencies who wish to increase housing available to people experiencing homelessness

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The Western Virginia-513 Continuum of Care, in meeting the goals and strategies outline in the Ten (10) Year Plan to End Homelessness, proposed creating a "Supportive Services" and "Prevention" committee's, which will be tasked with meeting their respective goals. The Supportive Services committee will be responsible for:

- Overseeing the implementation of strategies that increase income through employment;
- Overseeing the creation of a system of centralized intake and assessment;
- Overseeing the implementation of strategies that increase access to disability and other benefits for those who are eligible; Overseeing increased access to supportive services.

The Prevention committee will be responsible for:

- Overseeing strategies that prevent the homelessness of people being discharged from hospitals and mental health institutions;
- Overseeing strategies that prevent the homelessness of people exiting from jails;
- Overseeing strategies that prevent the homelessness of youth aging out of foster care;
- Overseeing strategies that prevent the homelessness of unaccompanied youth.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

This section is not applicable, as there is no public housing in the City of Winchester Consortium's jurisdiction.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

This section is not applicable, as there is no public housing in the City of Winchester Consortium's jurisdiction.

### **Actions taken to provide assistance to troubled PHAs**

This section is not applicable, as there is no public housing in the City of Winchester Consortium's jurisdiction.

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

The City of Winchester took momentous steps first steps to ameliorate the potential negative effects of public policies that may serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges. In May of 2022, the City of Winchester completed its Citywide Housing Strategy. In June 2022, City of Winchester Common Council approved Resolution 2022-19. Resolution 2022-19 reorganized the Development Services department into the Community Development department and tasked the Planning and Economic Development Committee in drafting a housing policy framework focusing on:

- Addressing Blight
- Inclusionary Zoning
- Accessory Dwelling Units
- Minimum affordable unit set-aside for new residential construction
- Density bonuses for affordable unit construction
- Expanding home ownership.

The Community Development Department of Winchester has enacted policies that address many of the above and is currently working with the HDadvisors and the Housing Coalition of Northern Shenandoah Valley on additional policies to enact that will further assist with housing affordability. The City of Winchester is not aware of any other local governments under the Consortium promoting affordable housing policies.

**Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

**Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

**Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

NSVRC has closely aligned the goals of the HOME Program with Continuum of Care. The influx of money into the Tenant Based Rental Assistance Program, along with working with Homeless Liasons in the local school systems will hopefully have a positive impact on families in poverty at risk of homelessness or those families currently living in substandards or unaffordable housing.

. In addition, NSVRC will continue to host and promote training opportunities, particularly those focused on resource development, capacity building, and sustainability. NSVRC staff is registered for classes to earn a Housing Development Finance Professional credential, which will be an asset to the organization.

**Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

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**Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

NSVRC continues to coordinate with area stakeholders, namely human service providers, such as the local departments of social services to make sure that their staff is aware of the efforts of the Continuum of Care regarding coordinated assessment/centralized intake as a resource.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

The Northern Shenandoah Valley HOME Consortium and the City of Winchester recognize that impediments to fair housing choice do exist and are working to improve fair housing choice. The Northern Shenandoah Valley Regional Commission will hold fair housing workshops to educate local officials, housing providers, service providers and the public at-large are aware of fair housing law. Outlined below are proposed strategies to be undertaken in reducing fair housing impediments:

1. Increase transparency surrounding fair housing and complaint process.
2. Increase landlords' and property managers' knowledge of fair housing.
3. Assist persons with disabilities to obtain access to housing and services.
4. Work to reduce NIMBYism by encouraging neighborhood diversity.
5. Encourage affordable housing development.

#### **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

#### **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**



## **CR-50 - HOME 24 CFR 91.520(d)**

**Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

There were no projects due for inspection other than potential units for the TBRA program. Those units found deficient with housing codes and the Housing Quality Standards checklist were removed from eligibility until the landlord had remedied the noncompliant issue.

**Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)**

Each agency subgranted with HOME funds does marketing actions for HOME units. NSVRC confirms and monitors the marketing actions of the agency throughout the program year. The Western Virginia 513 Continuum of Care markets the TBRA program along with its Coordinated Assessment housing intake process.

**Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

The Consortium does not use program income.

**Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)**

NSVRC continues to partner with other agencies to hold Landlord workshops throughout the year which serve to educate property owners on landlord rights, tenant rights, fair housing laws, and the programs available through the HOME Consortium and other resources. NSVRC staff has completed professional certification in housing development finance, and is working with local non-profits and for profit businesses in the area to explore areas of potential affordable housing development in the region. With a large surge in the TBRA program, NSVRC staff realizes that a focus on affordable housing development will be the next big challenge in the region, to ensure that there are enough affordable units for TBRA clients and the general population.



## CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	0	0	0	0	0
Total Labor Hours	0				
Total Section 3 Worker Hours	0				
Total Targeted Section 3 Worker Hours	0				

**Table 14 – Total Labor Hours**

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers	0				
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.	0				
Direct, on-the job training (including apprenticeships).	0				
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.	0				
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).	0				
Outreach efforts to identify and secure bids from Section 3 business concerns.	0				
Technical assistance to help Section 3 business concerns understand and bid on contracts.	0				
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.	0				
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.	0				
Held one or more job fairs.	0				
Provided or connected residents with supportive services that can provide direct services or referrals.	0				
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.	0				
Assisted residents with finding child care.	0				
Assisted residents to apply for, or attend community college or a four year educational institution.	0				
Assisted residents to apply for, or attend vocational/technical training.	0				
Assisted residents to obtain financial literacy training and/or coaching.	0				
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.	0				
Provided or connected residents with training on computer use or online technologies.	0				
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.	0				
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.	0				

Other.	0			
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**Table 15 – Qualitative Efforts - Number of Activities by Program**

## Narrative